



NEWS & EVENTS

Accelerating the development of Vietjet's aircraft maintenance engineering center at Long Thanh



On the afternoon of March 29, Prime Minister Pham Minh Chinh led a working delegation to visit the Vietjet Aircraft Maintenance Technical Center project in Long Thanh. The Prime Minister praised the implementation progress and expressed confidence that the project will soon be completed, contributing to the infrastructure ecosystem of Long Thanh International Airport.

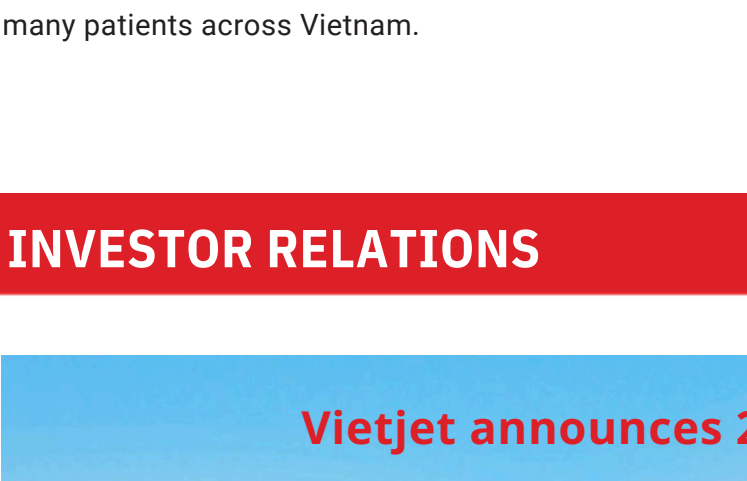
Earlier the same day, Director General of the Civil Aviation Authority of Vietnam Ung Viet Dung visited and encouraged the technical team working on the project. Launched on August 19, 2025, the project is part of the aircraft maintenance technical complex in Long Thanh. Once completed, the center will be capable of receiving and maintaining simultaneously 6 narrow-body aircraft and 2 wide-body aircraft, or up to 10 narrow-body aircraft, contributing to enhancing technical capacity and maintenance self-reliance of Vietjet Group.

Strengthening cooperation with SKY Leasing



On March 17, Chairwoman Dr. Nguyen Thi Phuong Thao received and held a meeting with Mr. Austin Wiley, CEO and Co-Chief Investment Officer of SKY Leasing. During the meeting, Mr. Austin Wiley highly appreciated Vietjet's strong development, solid financial foundation, and growth potential. The two sides discussed cooperation directions, focusing on expanding and optimizing the fleet, thereby promoting the strategic partnership in the future.

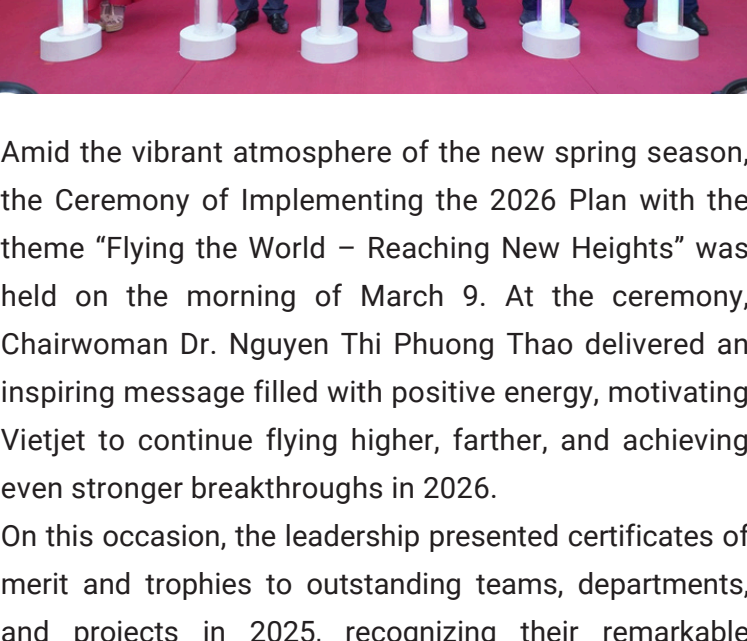
Vietjet and the National Organ Transplant Coordination Center: connecting journeys of life



On March 31, 2026, Vietjet and the National Organ Transplant Coordination Center officially signed an agreement to cooperate in transporting tissues and organs by air, expanding these "special journeys" – where every minute, every second carries the meaning of life.

With this cooperation agreement, Vietjet will prioritize resources, procedures, and operations to ensure that the transportation of tissues and organs is carried out quickly, safely, and efficiently. Each flight is not only a journey connecting regions, but also a journey carrying hope – where sharing, compassion, and social responsibility are spread, helping to extend life for many patients across Vietnam.

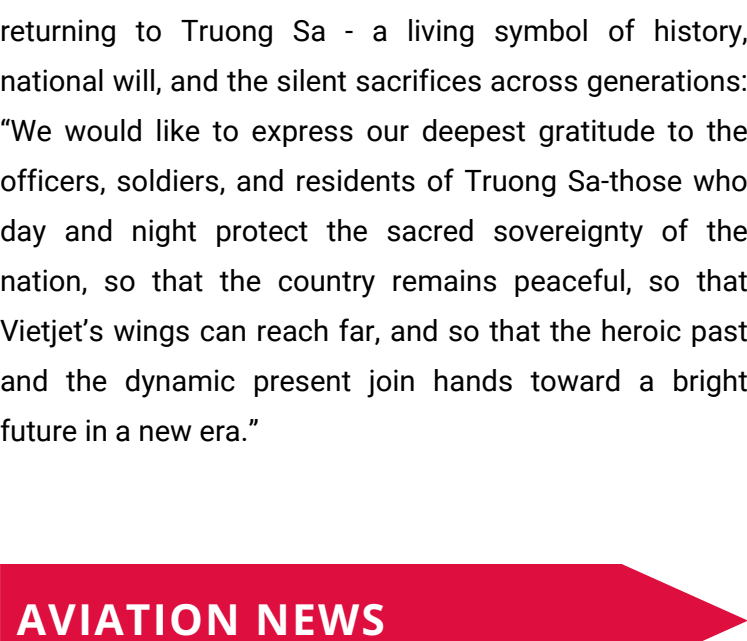
Vietjet ready for 2026 operational plan



Amid the vibrant atmosphere of the new spring season, the Ceremony of Implementing the 2026 Plan with the theme "Flying the World – Reaching New Heights" was held on the morning of March 9. At the ceremony, Chairwoman Dr. Nguyen Thi Phuong Thao delivered an inspiring message filled with positive energy, motivating Vietjet to continue flying higher, farther, and achieving even stronger breakthroughs in 2026.

On this occasion, the leadership presented certificates of merit and trophies to outstanding teams, departments, and projects in 2025, recognizing their remarkable contributions to the company's growth. In addition, the 2026 KPIs were assigned to representatives of divisions, departments, and member companies, reflecting the collective determination to implement and realize the strategic goals for the new year.

Truong Sa – A journey of gratitude, national pride, and the mission to continue forward



On March 29, Hero of Labor, Chairwoman – Dr. Nguyen Thi Phuong Thao led a delegation to visit the Truong Sa archipelago. Here, Hero of Labor – Dr. Nguyen Thi Phuong Thao shared her pride and emotion upon returning to Truong Sa - a living symbol of history, national will, and the silent sacrifices across generations:

"We would like to express our deepest gratitude to the officers, soldiers, and residents of Truong Sa-those who day and night protect the sacred sovereignty of the nation, so that the country remains peaceful, so that Vietjet's wings can reach far, and so that the heroic past and the dynamic present join hands toward a bright future in a new era."

AVIATION NEWS

* The Civil Aviation Authority of Vietnam has proposed a domestic fuel surcharge from April 1 and is working with the Ministry of Construction to review and adjust airfare caps more flexibly in line with fuel cost fluctuations.

* The Ministry of Construction has instructed the Civil Aviation Authority of Vietnam to finalize the proposal for adjusting the national airport system master plan for 2021–2030, with a vision to 2050.

* Amid cost pressures, airlines are simultaneously adjusting flight frequencies and route networks, while prioritizing key routes to maintain operational efficiency.

* The government has urged contractors to accelerate work to complete Phase 1 of the Long Thanh International Airport on schedule, aiming to put the key national project into operation soon.

* The Civil Aviation Authority of Vietnam (CAAV) has introduced a series of measures to prevent unauthorized drone operations near airports.

INVESTOR RELATIONS

Vietjet announces 2025 audited financial results



Vietjet Aviation Joint Stock Company (HOSE: VJC) has officially released its audited financial statements for 2025, reporting robust business growth, enhanced operational efficiency, and a consistently secure financial foundation, which were giving momentum for the strategy of international expansion.

Profit Growth Exceeds Targets with Distinct Efficiency Improvements
According to the audited report, Vietjet achieved the following consolidated results in 2025:

- Consolidated revenue: VND 82.093 trillion (approx. US\$3.11 billion) (up 13.9% YoY).
- Consolidated profit before tax: VND 2.630 trillion (approx. US\$ 99.6 million) (up 44.3% YoY).
- Consolidated profit after tax: VND 2.123 trillion (approx. US\$80.5 million) (up 51.2% YoY).

These profit figures exceeded the annual plan by more than 120%, reflecting a sustainable recovery in aviation demand and the airline's capacity for cost optimization and operational excellence.

Vietjet reported parent company's performance as follows:

- Revenue: VND 81.426 trillion (approx. US\$3.09 billion) (up 13.5% YoY).
- Profit before tax: VND 2.462 trillion (approx. US\$ 93.47 million) (up 40.8% YoY).
- Profit after tax: VND 1.968 trillion (approx. US\$ 74.6 million) (up 54.1% YoY).

Maintaining a Secure Financial Foundation and Strengthening Capital Capacity
As of December 31, 2025, the audited report highlights:

- Total assets: VND 139.391 trillion (approx. US\$5.28 billion)
- Net debt-to-equity ratio: 2.25
- Liquidity ratio: 1.39

These financial indicators remained well within industry safety margins, demonstrating Vietjet's strong liquidity and rational capital structure.

During the year, Vietjet increased its equity by VND 5 trillion (approx. US\$189.6 million) through a share issuance, bolstering its financial capacity for the next phase of growth.

Additionally, the airline paid VND 10.537 trillion (approx. US\$ 399.6 million) in taxes and fees to the State budget, reaffirming its role as a major large-scale listed enterprise.

Increased Operation Volume and International Network Expansion
In 2025, Vietjet maintained high operational efficiency with:

- 28.2 million passengers carried (up 9% YoY).
- 153,000 flights operated (up 11.2% YoY).
- 113,923 tons of cargo transported.

The airline continued to expand its network with

- 254 routes (52 domestic and 202 international).
- 22 new routes, primarily in China and Central Asia.

The long-term growth driver strategy remains a high-growth expansion, diversifying revenue streams and reducing dependence on the domestic market.

Investment in Fleet, Technical Infrastructure, and Operational Capacity
Vietjet continued its long-term investment strategy in 2025 by:

- Expanding the fleet through the newly purchase orders for modern aircraft types such as the Airbus A321neo and Airbus A330neo.
- Signing engine and maintenance agreements with Roll-Royce.
- Increasing fleet size, including Thai Vietjet's.

In the meantime, the airline accelerated:

- The development of Sustainable Aviation Fuel (SAF).
- Human resource investment via the Vietjet Aviation Academy (VJAA) with 162,000 trainees during the year.
- Technical infrastructure development, notably the Center for aircraft technical maintenance (hangar) at Long Thanh. With a total investment of approximately USD 100 million across 8.4 hectares, the facility will be capable of simultaneously servicing 6 narrow-body and 2 wide-body aircraft, or up to 10 narrow-body aircraft upon completion.

Enhancing Customer Experience and Digital Transformation
Vietjet continued to elevate service quality and operational efficiency through:

- The launch of Business Class, expanding its customer segments.
- The growth of the SkyJoy loyalty program.

- Digital Integration: Multi-channel booking, AI assistants, biometrics, and real-time operational management.

- The implementation of self-ground services at key airports, helping the airline improve On-Time Performance (OTP) and optimize operating costs.

International Recognition and Brand Prestige
In 2025, Vietjet's excellence was recognized by prestigious international organizations:

- Top 10 Safest Low-Cost Airlines – AirlineRatings.
- Among Top Sustainable Airlines.
- Among Top Valuable Airline Brands in ASEAN – Brand Finance.
- Top 50 Best Listed Companies in Vietnam – Forbes.

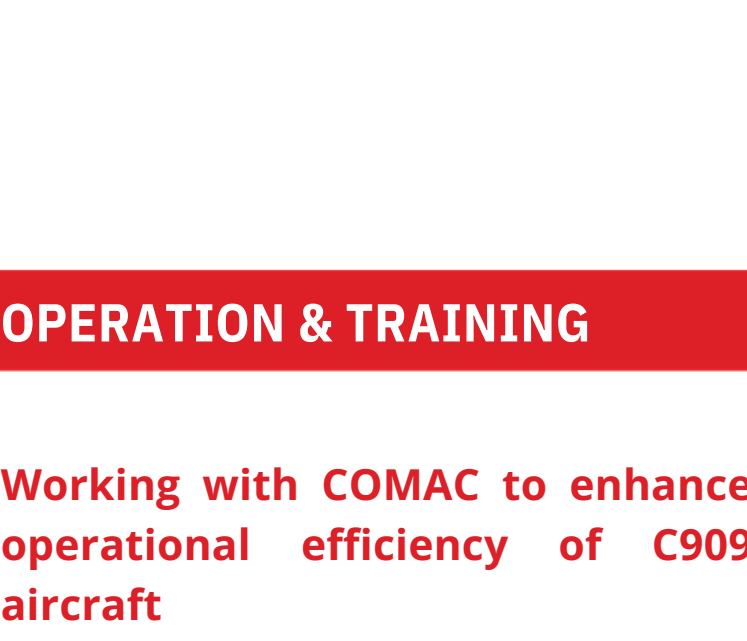
These accolades reflect Vietjet's operational capacity, service quality, and brand prestige in the international market.

2026 Outlook: A Strong Foundation for Selective and Sustainable Growth
Heading into 2026, Vietjet is strategically positioned to:

- Expanding its international network, particularly long-haul routes, to enhance widebody fleet utilization efficiency
- Prioritizing high-yield routes and markets to optimize commercial performance.
- Accelerating digital transformation and driving cost optimization initiatives.
- Advance ESG initiatives and green aviation solutions.
- Strengthening risk management and adopting a more prudent and flexible business planning approach in response to geopolitical tensions in the Middle East.

With a stable financial foundation, flexible operational capacity, and a clear expansion strategy, Vietjet is confident in maintaining its positive growth momentum, creating sustainable value for shareholders and investors in the medium and long term.

Vietjet recognised among the world's best low-cost airlines with two international awards in 2026

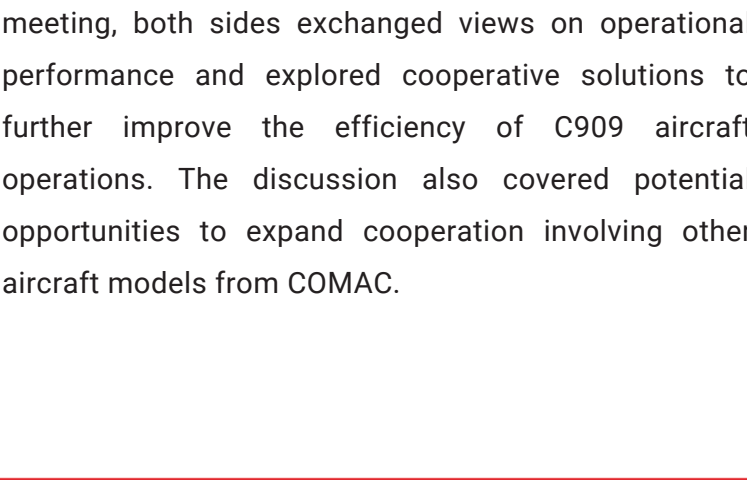


Vietjet has once again been recognised by AirlineRatings with two major accolades: the "World's Best Ultra Low-Cost Carrier 2026" title and a place among the Top 10 "World's Best Low-Cost Airlines 2026." These awards form part of the Airline Excellence Awards, presented annually by AirlineRatings since 2013 to recognise outstanding airlines globally.

The awards focus on in-flight product and passenger experience, using measurable onboard criteria. AirlineRatings experts highlighted Vietjet's highly competitive fares, innovative approach, and products tailored to customer needs.

OPERATION & TRAINING

Working with COMAC to enhance operational efficiency of C909 aircraft



On March 10, Vietjet held a working session with leaders of COMAC to review and discuss the operation of the C909 aircraft on routes to Con Dao. During the meeting, both sides exchanged views on operational performance and explored cooperative solutions to further improve the efficiency of C909 aircraft operations. The discussion also covered potential opportunities to expand cooperation involving other aircraft models from COMAC.

Kick-off major technology project to enhance operational efficiency

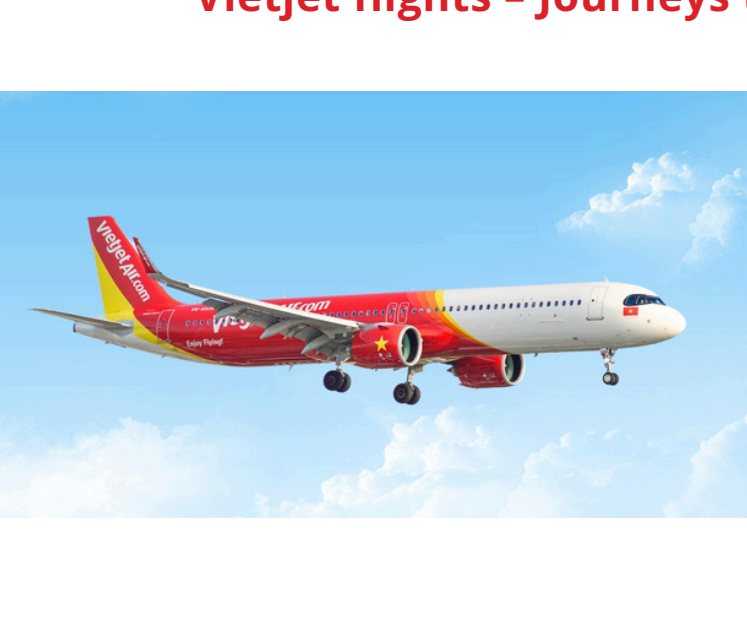


On March 16, the kick-off ceremony for technology projects aimed at enhancing the operational efficiency of the company took place. The projects implemented at Vietjet in collaboration with Vividata and Galaxy Holdings aim to optimize costs through technology and AI solutions focused on operations, flight planning, and resource management.

In the context of the constantly transforming global aviation industry, with technology being applied to every process, the implementation of these technology projects further affirms Vietjet's strong commitment to innovation and technology application.

COMMERCIAL ACTIVITIES

Vietjet launches two new routes Da Nang – Jakarta and Nha Trang – Singapore



Welcoming a vibrant summer season, Vietjet has opened ticket sales for two new routes connecting Vietnam's most famous coastal cities in the central region with Indonesia's capital Jakarta and the island nation of Singapore, further expanding connectivity across the region and the world. To celebrate the launch of the new routes, Vietjet is offering a range of promotions on its all routes between Vietnam and Singapore and Indonesia, including promotional tickets from only VND 0 (excluding taxes and fees), along with 20kg of free checked baggage for Eco tickets and an instant 20% discount on SkyBoss fares (terms and conditions).

SOCIAL ACTIVITIES

Vietjet flights – Journeys that spread humanitarian values



On March 11, flight VJ622 from Ho Chi Minh City to Da Nang carried a special mission, supporting doctors from Cho Ray Hospital in transporting donated organs in time for a life-saving transplant. In this race against time, every minutes was extremely precious. Thanks to the swift and coordinated efforts of the Vietjet team and related units, the transportation was carried out quickly and safely.

Spreading love in celebration of International Women's Day



On the occasion of International Women's Day (March 8), a variety of meaningful activities were held, fostering a joyful and cohesive atmosphere across the company. At Vietjet offices, Managing Director Nguyen Thanh Son, together with the leadership team, extended their best wishes to the women of the Vietjet family. Onboard, thoughtful greetings and delightful surprises were carefully prepared and presented by the cabin crew, bringing warmth and appreciation throughout each journey.

Vietjet brings the spirit of Holi to the skies, connecting cultures through every flight

Joining the vibrant atmosphere of the Holi festival, Vietjet flights this spring continue to bring passengers unique cultural and artistic experiences, celebrating the colorful traditions of Indian culture.

With its message of joy, happiness, and welcoming new beginnings, the Holi festival spirit continues to be shared across Vietjet flights and throughout the skies. It also represents a heartfelt wish for peace, good fortune, and happiness that the airline proudly sends to people and travelers around the world.